

<u>Case Name</u>	$\frac{Case}{Stage^1}$	$\frac{\mathbf{Own}}{9_{0}^{2}}$	Board/Committee Control ³	Contractual Rights/Other Commercial Leverage ⁴	Other Indicia/Factors ⁵	<u>Y/N</u> ⁶
KKR ⁷	MTD	~1%	4/12 (2/12 were insiders of alleged controller; another 2/12 conceivably lacked independence from controller).	N/A	 Alleged controller was founder of company. Company was "completely reliant" upon affiliate of alleged controller. All of company's officers were employees of the alleged controller at the time. Affiliate of alleged controller managed day-to-day business pursuant to a Management Agreement. 	No
Tri-Star I ⁸	MTD	9%	3/10 of board lacked independence.	N/A	• Alleged controller purportedly participated in negotiation on behalf of the seller in the transaction.	No
Shoe-Town ⁹	MTD	10%	0/10.	N/A	None	No
Pattern ¹⁰	MTD	~10%	2/7 of board; 0/4 of special committee.	Alleged controllers threatened using consent right to channel company toward particular bidder. This affected the special committee's decision-making process in connection with the sale. Company controlled by alleged controllers was an "essential part of the Company's upstream supply chain." "With these two sources of soft power, [the alleged controllers] pervaded the Company's C-suite, boardroom, and supply chain."	which gave the alleged controllers "the ability to exercise outsized influence in	Yes ¹¹
Essendant ¹²	MTD	~12%	0/8 of board.	N/A	Board allegedly caved to the will of alleged controller.Two stockholders with slightly larger holdings.	No
Front Four Capital ¹³	Post- Trial	15%	 5/7 (2 of 7 were alleged controllers; 1 of 7 was close friend of controllers; 2 of 7 demonstrated a lack of independence from alleged controllers). 2/4 of special committee tasked with evaluating challenged mergers lacked independence from alleged controllers. 	N/A	 Alleged controllers were founders, directors, and officers of company. Alleged controllers owned majority of the registered investment advisor firms that managed day-to-day operations of the company. Alleged controllers were to be directors and/or high-ranking officers of the combined company after the mergers. Alleged controllers were directors, and/or high-ranking officers of each of the company's transaction counter-parties in the challenged mergers. 	Yes



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Petty ¹⁴	MTD	17%	1/5 of board were appointed by and beholden to alleged controller.	N/A	Largest single stockholder of the company.Directors were afforded role in the post-merger company.	No
Cox ¹⁵	MTD	17.1%	2/5 of board were appointed by and lacked independence from alleged controllers.	Charter provisions gave the alleged controllers veto power over all decisions of the board of directors.	 The alleged controllers were the company's <i>only</i> significant customers and the company depended on their cooperation as customers if it was going to operate profitably. One larger stockholder. Larger stockholder appointed 3 of 5 board members. 	Yes
Wasserman ¹⁶	MTD	20%	1/3 of board.	N/A	One larger stockholder. Larger stockholder appointed 2 of 3 board members.	No
Sanchez ¹⁷	MTD	21.5%	2/5 of board were members of alleged control group.	N/A	 Both members of alleged control group were part of founding family. One of the alleged members of control group was CEO. One director was long-time friends with member of control group (not beholden). One director was alleged to have had existing business relationships with members of control group (not beholden). 	No



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Wheelabrator ¹⁸	MSJ	22%	4/11 of board were beholden to alleged controller.	N/A	No other indicia of control.	No
Tesla ¹⁹	MTD	22.1%	5/7 of board members lacked independence from controller.	N/A	• Alleged controller was the company's visionary, CEO, founder, Chairman, and largest stockholder.	Yes
			3/5 of board members that voted on the transaction lacked independence from		• Public filings disclosed alleged controllers outsized influence with the Company and in the boardroom.	
			controller.		• Alleged controller responsible for engaging advisors.	
Larkin ²⁰	MTD	23.1%	3/9 of board were controlled by alleged controllers.	N/A	• 2 other members of the board did not lack independence, but were granted tax reimbursements by a committee that included directors who lacked independence from the alleged controllers.	No
					• 2 others members of the board did not lack independence, but were alleged to have been "handpicked by [the] conflicted directors" and given generous stock options.	
Zhongpin ²¹	MTD	26%	2/5 of board were alleged controller or beholden to alleged controller.	N/A	• Alleged controller was founder, CEO, director, and largest stockholder of company.	Yes
					• Company "substantially" relied upon alleged controller to manage operations.	
					• Losing alleged controller would constitute a material adverse effect.	
					• <i>Notably</i> , alleged controller used significant leverage to force company to accept his proposal. He would not cooperate with any third-party bidder and caused the special committee to reject a superior third party offer because he refused to remain CEO or roll over his shares if third party bid was accepted.	
					• Initial financial advisor refused to render fairness opinion and terminated its engagement.	
Jensen ²²	PI	26%	1/5 of board was general partner of alleged controller.	N/A	• There was one larger stockholder than alleged controller.	No



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Morton's ²³	MTD	27.7%	2/10 of board were insiders of alleged controller.	N/A	 Alleged controller owned 100% of company before it went public. Alleged controller was alleged to be involved in the sale process, including the retention of the company's financial advisor. 	No
Skye Mineral Partners ²⁴	MTD	28.07%	1/3 of board was an insider of alleged controller.	• Alleged controller allegedly weaponized contractual blocking rights to starve the company of capital, drive it into bankruptcy, and take control of the company through a bankruptcy sale at a discount.	Company financially distressed.Additional observer rights.	Yes
Rouse ²⁵	MTD	33.5%	 3/10 of board members were beholden to alleged controller. 2/5 of special committee charged with considering the merger—and 2/10 of the board—had ties to alleged controller, but not enough to lack independence. 	N/A	 Alleged controller proposed the challenged transaction. Special Committee was comprised of members who were placed on the board by an affiliate of the alleged controller. Company disclosed in its Form 10–K that the alleged controller was a "substantial stockholder" that "may exert influence over" the company. 	No
Crimson ²⁶	MTD	33.7%	3/7 of board were insiders of alleged controller.	• Affiliate of alleged controller was a significant creditor.	 One other director, who was also the company's CEO, had prior business relationship with alleged controller, but did not lack independence. Remaining directors were elected to the board after the alleged controller invested, but did not lack independence. CFO was alleged to be handpicked by alleged controller. Other executive officers joined after alleged controller invested. Alleged controller neither proposed transactions nor led board discussions of transaction. 	No
Voigt ²⁷	MTD	35%	8/12 (4 of 12 were insiders of alleged controller; another 4 of 12 conceivably lacked independence from alleged controller).	 Alleged controller had contractual veto rights over actions that boards of directors could normally take unilaterally. Alleged controller had contractual right to representation on key board committees proportionate to ownership percentage. 	• Alleged controller had relationships with banker and law firm hired by special committee to evaluate deal.	Yes



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Cysive ²⁸	Post- Trial	35%	 2/5 (1 was alleged controller; 1 was beholden to alleged controller). 1 other affiliated with alleged controller (<i>not</i> beholden). 	• Options to purchase another 0.5% to 1% of additional company stock.	 Financially distressed company. Controller was the Chairman, director, CEO, largest stockholder, and founder. Controller was company's "inspirational force." CFO was beholden to controller. Company employed two of controller's family members. Management buy-out transaction was proposed by controller, after sale process failed. Special committee negotiated more favorable terms and conducted pre- and post-signing market check. Controller did not have any relationship with special committee financial advisor, but did confer with financial advisor during sale process and directly reached out to potential bidders. 	Yes



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GGP ²⁹	MTD	35.3%	 3/9 of board. 1/3 of nominating and governance committee. 0/5 of special committee negotiating the transaction. 	 Standstill agreement prevented alleged controller from acquiring more than 45% ownership. Alleged controller had the right to nominate three members to the company's board. Contractual provisions in investment agreement required: company to have majority of independent directors under the NYSE Rules; a majority of the Nominating and Governance Committee to be "disinterested directors" unaffiliated with the alleged controller; for the election of directors other than the alleged controller nominees, the alleged controller must vote any shares it held in excess of 10% of company outstanding stock in proportion to the votes cast by stockholders unaffiliated with alleged controller; transactions under which the alleged controller would receive disparate consideration needed to be approved by a majority of the disinterested directors and stockholders unaffiliated with the alleged controller. 	 Transaction was between company and alleged controller. Conditioned upon majority of unaffiliated stockholder vote. Special committee formed to negotiate transaction. Stockholder vote was sufficient to approve transaction even without counting alleged controller's vote. No concern with low voter turnout. Seven of nine board members were originally nominated or recruited by alleged controller. Not beholden. Directors associated with alleged controller did not participate in the special committee's decision-making process. Alleged controller co-authored, co-filed, and co-signed the Proxy statement soliciting approval of the transaction. Deemed not to be an important factor. Alleged controller issued press releases on company's behalf in connection with transaction. Deemed not to be an important factor. SEC filings noted the alleged controller's influence. 	No
Lichtenstein ³⁰	MTD	35.6%	3/6 of board leading up to transaction were affiliated with and beholden to the alleged controller; 2 of 5 lacked independence at the time the transaction was approved. <u>Note</u> : after the transaction was in motion, but before transaction was approved and closed, one director that lacked independence passed away passed away.	N/A	 Alleged controller strongly influenced management. An executive of the alleged controller served as interim CEO of the company and was replaced by an individual with significant connections to alleged controller. CFO was long-standing executive of alleged controller's affiliate. One of the alleged controller's affiliates provided the company services through a Management Services Agreement. Officers of the alleged controller acted as "de facto investment bankers" for the Company during period leading up to the challenged transaction. 	Yes



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Loral Space ³¹ Tri-Star II ³²	Post- Trial	35.9%	 5/8 of board beholden to controller, including chairman. 1/2 of special committee beholden to controller. 8/10 (3 of 10 were insiders of alleged 	 Contractual rights to block strategic initiatives. Controller was a significant creditor, with unilateral ability to force redemption of notes. 	 Financially distressed company. Alleged controller publicly maintained that it controlled the board. Company 10Ks identified alleged controller as the controlling stockholder. CEO beholden to controller. Alleged controller had stockholder agreement with other large stockholders, 	Yes
1 ri-Star II	MTD	36.8%	controller; another 2 of 10 were insiders of aneged controller; another 2 of 10 were insiders of alleged controller; another 3 of 10 were significant stockholders of controllers, 2 of which were appointed by controller).		 Alleged controller had stockholder agreement with other large stockholders, which together owned 56.6% of company. Alleged controller had stockholder agreement with a 9% stockholder, under which each party agreed to nominate 4 members to the company's board (for a total of 8 directors) and vote for each other's nominees. 	Yes
Sea-Land ³³	MTD	39.5%	None	N/A	 Other shares were widely-held. Alleged controller blocked third-party merger bid until third party agreed to pay alleged controller a premium. The board rejected alleged controller's bid, which was \$2 per share less than third party bidders. In response to alleged controller's bid, the board contacted other potential acquirers. 	No
Basho ³⁴	Post- Trial	~40%	2/7 of board lacked independence from alleged controller.	 Controller was a significant creditor. Failed to comply with financing obligations to starve company of funding. Controller used contractual blocking rights to cut off company's access to other sources of funding such that the company had no option other than to accept the controller's unfair financing proposal. 	 Controller's board appointees interfered with financing process. Alleged controller controlled management by subverting them, threatening them, or getting rid of them. 	Yes
Primedia	MTD	40.34%	Majority of board lacked independence from the alleged controller.	N/A	• Public disclosures stated that alleged controller was the "influential force" behind the challenged transactions.	Yes



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Lynch ³⁵	Post- Trial	43.3%	5/11 of board were designated by and beholden to controller.2/3 of executive committee were beholden.2/9 of compensation committee were beholden.	 Controller had contractual rights to block any business combination. Controller blocked deal with third party and funneled the company to deal with an affiliate of the controller. When that was rejected, the controller pursued a cash-out merger of the majority. 	 The factual record was replete with instances of the controller making its will know to the board and then prevailing in its wishes. The controller ultimately threatened to proceed with a less favorable tender offer if special committee did not accept the controller's cash-out merger offer. 	Yes
Superior Vision ³⁶	MTD	44%	2/5 of board arguably lacked independence from alleged controller.	 Alleged controller exercised contractual right to block dividend. Alleged controller had the right to appoint 2 members of 5 person board. 	N/A	No
Marriott ³⁷	Post- Trial	46%	4/9 of board were members of alleged control group.	N/A	Alleged controllers were the founders of the company.Alleged controllers owned 100% of the company before it went public.	No
Western National ³⁸	MSJ	46%	 0/8 of board; 0 of 3 of special committee. 1/8 (Chairman and CEO) was a former employee of alleged controller for over two decades (not beholden). Another 2/8 entered into employment agreements with alleged controller in midst of merger negotiations (not beholden). 	 Ability to purchase additional 20% of common stock; standstill agreement prohibited alleged controller from acquiring more than 79% of company's stock. Ability to nominate two directors. Two joint ventures between alleged controller and company, in which company was dependent upon alleged controller to sell certain products. 	 Two years prior to events in question, alleged controller vetoed a potential acquisition between the company and a third party and then proceed to acquire that third party on its own. Pitch book prepared by banker set forth a plan for alleged controller to buy out remaining stockholders "at a less than premium price." Six of the eight directors of the company were on the board before the alleged controller acquired its stake in the company. Special committee tasked with considering strategic alternatives, including merger with alleged controller was fully independent. Special committee's financial advisor was one of twelve banks that participated in an underwriting process with alleged controller in the past. 	No



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Odyssey ³⁹	Post- Trial	46.8%	1/6 of board lacked independence from alleged controller.	 Alleged controller was one of two primary creditors of the company. Alleged controller had the contractual right to appoint two directors to the board. 	 Company was financially distressed. Alleged controller owned warrants that, if exercised, would give the alleged controller majority ownership of the company (50.1%). Alleged controller was company's largest supplier. Record reflected that alleged controller did not dictate challenged corporate action. 	No
Sugarman ⁴⁰	MTD	47.5%	5/8 (2 of 8 were alleged controller's CEO and wife; another 1 of 8 is director of alleged controller; 2 of 8 were partners at law firms providing legal services to alleged controller).	• Alleged controller was significant debtholder of the company.	N/A	Yes
Highland ⁴¹	MTD	48%	1/5 of board allegedly beholden to alleged controller.	 Owned 82% of the company's debt, which was in default. Alleged controller exercised its contractual rights as a debtholder to prevent the company from refinancing its defaulted debt or considering other third party acquisitions in order to force the company to agree to a transaction with it at a price that was below the stock's trading price. 	 Company was financially distressed. Alleged controller was an affiliate of one of the company's other stockholders. 	Yes
Priceline ⁴²	MTD	48%	6/11 (3 of 11 were members of control group; another 3 of 11 conceivably lacked independence from control group).	N/A	 Largest member of control group (32% owner) was founder and former CEO. Another member of control group was chairman of company's board at the time of the transaction. 	Yes



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Alon USA Energy ⁴³	MTD	48%	6/11 (5 of 11 members were executives of the alleged controller; 1 of 11 was beholden due to financial ties).	• The alleged controller failed to comply with contractual provisions that prevented it from acquiring more than 49.99% of the company's equity or entering into any material contract with the company unless the alleged controller first obtained approval from an independent committee of directors.	 Company was financially distressed. Alleged controller was on record that it wanted to obtain 100% ownership and proposed the challenged transaction. Alleged controller exercised its influence to remove and replace two directors of the board in order to work the same change upon the composition of the special committee charged with considering the transaction. Committee allowed member that was beholden to alleged controller to lead negotiations on behalf of the committee/minority. Allegations suggest that the alleged controller dictated the timing, structure, and price of the merger. Alleged controller effectively muzzled the special committee's public statements to reduce share price for the benefit of the alleged controller. 	Ύes
Steego ⁴⁴	PI	48.8%	2/9 of board lacked independence from alleged controller.	N/A	 Alleged controller consulted with the board on various business matters. No Board was agreeable to IEP designating two members of the board after consummation of share offer. 	No
Transworld ⁴⁵	MTD	49%	0/4	 Alleged controller held substantially all company debt. Alleged controller had option to acquire an additional 2% of company stock. 	 Company was financially distressed. Alleged controller allegedly blocked alternative asset sale with third party in favor of its proposed cash-out merger. After cash-out merger closed, alleged controller caused company to enter into the third party asset sale that it previously blocked. 	Yes



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² The "Own %" column shows what percentage of stock or membership units the alleged controlling stockholder or member owned at the time of the challenged transaction. It does not include the percentage of stock or membership units that the alleged controlling stockholder or member could have owned if it exercised any options, warrants, or conversion rights it may have had. Such rights would be shown in the "Other Indicia of Control" column.

³ The "Board/Committee Control" column shows how many directors, managers, or committee members lacked independence from the alleged controlling stockholder or member.

⁴ The "Contractual Rights/Other Commercial Leverage" column shows the contractual rights, such as blocking rights or debt instruments, that the alleged controller possessed or exercised.

⁵ The "Other Indicia of Control" column summarizes the other factors that the court analyzed in determining whether the applicable stockholder or member was a controller.

⁶ The "Y/N" column addresses whether the court concluded that the alleged controller was or was not a controller, at that stage of the litigation.

⁷ In re KKR Fin. Holdings LLC S'holder Litig., 101 A.3d 980 (Del. Ch. 2014), aff'd sub nom., Corwin v. KKR Fin. Holdings LLC, 125 A.3d 304 (Del. 2015).

⁸ Siegman v. Tri-Star Pictures, Inc., 1989 WL 48746 (Del. Ch. May 5, 1989).

⁹ In re Shoe-Town, Inc. S'holders Litig., 1990 WL 13475 (Del. Ch. Feb. 12, 1990).

¹⁰ In re Pattern Energy Grp. Inc. S'holders Litig., 2021 WL 1812674 (Del. Ch. May 6, 2021).

¹¹ The Court of Chancery did not definitively rule that the alleged controllers were in fact a control group. Instead, it deferred ruling on that aspect of the motion to dismiss until a later stage in the proceedings. *Id.* at *46 ("Thus, having determined that the Controller Defendants are connected in a legally significant way, it may be that their aggregate sources of power are sufficient to establish a control group, as they allowed the Controller Defendants to drive the outcome of the sales process and favor Buyer. But because this inquiry is highly fact intensive, I decline to make a definitive determination that the Controller Defendants operated as a control group owing fiduciary duties with respect to the transaction and that entire fairness therefore applies. The Controller Defendants' duties and resultant standard of review can only be known after the record is developed through discovery. I also decline to rule on the Motions to dismiss Count VI until a later stage in these proceedings.").

¹² Genuine Parts Co. v. Essendant Inc., 2019 WL 4257160 (Del. Ch. Sept. 9, 2019).

¹³ FrontFour Cap. Grp. LLC v. Taube, 2019 WL 1313408 (Del. Ch. Mar. 11, 2019).

¹⁴ Hokanson v. Petty, 2008 WL 5169633 (Del. Ch. Dec. 10, 2008).

¹⁵ Williamson v. Cox Commc'ns, Inc., 2006 WL 1586375 (Del. Ch. June 5, 2006).

¹ The "Case Stage" column shows at what stage the court's opinion was rendered. "MTD" means the court's decision resolved a motion to dismiss. "PI" means that the court's decision was rendered in connection with a motion for preliminary injunction. "MSJ" means that the court's decision resolved a motion for summary judgment. "Post-Trial" means the court's decision was made after a trial on the merits.



- ¹⁶ Klein v. Wasserman, 2019 WL 2296027 (Del. Ch. May 29, 2019).
- ¹⁷ In re Sanchez Energy Derivative Litig., 2014 WL 6673895 (Del. Ch. Nov. 25, 2014), rev'd sub nom. on other grounds, Delaware Cty. Emps. Ret. Fund v. Sanchez, 124 A.3d 1017 (Del. 2015).
- ¹⁸ In re Wheelabrator Techs., Inc. S'holders Litig., 663 A.2d 1194 (Del. Ch. 1995).
- ¹⁹ In re Tesla Motors, Inc. S'holder Litig., 2018 WL 1560293 (Del. Ch. Mar. 28, 2018).
- ²⁰ Larkin v. Shah, 2016 WL 4485447 (Del. Ch. Aug. 25, 2016).
- ²¹ In re Zhongpin Inc. Stockholders Litig., 2014 WL 6735457 (Del. Ch. Nov. 26, 2014), rev'd sub nom. on other grounds, In re Cornerstone Therapeutics Inc, S'holder Litig., 115 A.3d 1173 (Del. 2015).
- ²² Emerson Radio Corp. v. Int'l Jensen Inc., 1996 WL 483086 (Del. Ch. Aug. 20, 1996).
- ²³ In re Morton's Rest. Grp., Inc. S'holders Litig., 74 A.3d 656, 658 (Del. Ch. 2013).
- ²⁴ Skye Min. Invs., LLC v. DXS Cap. (U.S.) Ltd., 2020 WL 881544 (Del. Ch. Feb. 24, 2020).
- ²⁵ In re Rouse Properties, Inc., 2018 WL 1226015 (Del. Ch. Mar. 9, 2018).
- ²⁶ In re Crimson Expl. Inc.Stockholder Litig., 2014 WL 5449419 (Del. Ch. Oct. 24, 2014).
- ²⁷ Voigt v. Metcalf, 2020 WL 614999 (Del. Ch. Feb. 10, 2020).
- ²⁸ In re Cysive, Inc. S'holders Litig., 836 A.2d 531 (Del. Ch. 2003).
- ²⁹ In re GGP, Inc. S'holder Litig., 2021 WL 2102326 (Del. Ch. May 25, 2021).
- ³⁰ Reith v. Lichtenstein, 2019 WL 2714065 (Del. Ch. June 28, 2019).
- ³¹ In re Loral Space & Commc'ns Inc., 2008 WL 4293781 (Del. Ch. Sept. 19, 2008).
- ³² In re Tri-Star Pictures, Inc., Litig., 634 A.2d 319 (Del. 1993).
- ³³ In re Sea-Land Corp. S'holders Litig., 1988 WL 49126 (Del. Ch. May 13, 1988).
- ³⁴ Basho Techs. Holdco B, LLC v. Georgetown Basho Invs., LLC, 2018 WL 3326693 (Del. Ch. July 6, 2018), aff'd sub nom., Davenport v. Basho Techs. Holdco B, LLC, 221 A.3d 100 (Del. 2019).



- ³⁵ Kahn v. Lynch Commc'n Sys., Inc., 638 A.2d 1110 (Del. 1994).
- ³⁶ Superior Vision Servs., Inc. v. ReliaStar Life Ins. Co., 2006 WL 2521426 (Del. Ch. Aug. 25, 2006).
- ³⁷ Puma v. Marriott, 283 A.2d 693 (Del. Ch. 1971).
- ³⁸ In re W. Nat. Corp. S'holders Litig., 2000 WL 710192 (Del. Ch. May 22, 2000).
- ³⁹ Odyssey Partners, L.P. v. Fleming Companies, Inc., 735 A.2d 386 (Del. Ch. 1999).
- ⁴⁰ Harbor Fin. Partners v. Sugarman, 1997 WL 162175 (Del. Ch. Apr. 3, 1997).
- ⁴¹ Hamilton Partners, L.P. v. Highland Cap. Mgmt., L.P., 2014 WL 1813340 (Del. Ch. May 7, 2014).
- ⁴² Zimmerman v. Braddock, 2005 WL 2266566 (Del. Ch. Sept. 8, 2005), rev'd on other grounds, 906 A.2d 776 (Del. 2006).
- ⁴³ Arkansas Tchr. Ret. Sys. v. Alon USA Energy, Inc., 2019 WL 2714331 (Del. Ch. June 28, 2019).
- ⁴⁴ Citron v. Steego Corp., 1988 WL 94738 (Del. Ch. Sept. 9, 1988).
- ⁴⁵ O'Reilly v. Transworld Healthcare, Inc., 745 A.2d 902 (Del. Ch. 1999).