Press Coverage | July 6, 2025

Caught Between Tariffs and China, Mexico Adapts to an Unpredictable US

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Ryan Last

Ryan Last, an associate in Troutman Pepper Locke's Corporate Practice Group, was quoted in the July 6, 2025 *The New York Times* article, "Caught Between Tariffs and China, Mexico Adapts to an Unpredictable US."

"The game has changed," said Ryan Last, a lawyer with Troutman Pepper Locke, an international law firm helping manufacturers understand and react to American tariffs. "There's this long-term adaptation where companies are thinking of investing in the U.S. or shifting their supply chain to more domestic North American content."

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