

Press Coverage | July 6, 2025

Caught Between Tariffs and China, Mexico Adapts to an Unpredictable US

RELATED PROFESSIONALS

[Ryan Last](#)

Ryan Last, an associate in Troutman Pepper Locke's Corporate Practice Group, was quoted in the July 6, 2025 *The New York Times* article, "[Caught Between Tariffs and China, Mexico Adapts to an Unpredictable US.](#)"

"The game has changed," said Ryan Last, a lawyer with Troutman Pepper Locke, an international law firm helping manufacturers understand and react to American tariffs. "There's this long-term adaptation where companies are thinking of investing in the U.S. or shifting their supply chain to more domestic North American content."

RELATED INDUSTRIES + PRACTICES

- [Corporate](#)
- [Tariff + Trade Task Force](#)