

Speaking Engagements | November 2 - 7, 2025

IBA Annual Conference 2025

Metro Toronto Convention Centre
255 Front Street W
Toronto, ON M5V 2W6

SPEAKERS

[Nanette C. Heide](#)
[Zachary Torres-Fowler](#)

ATTENDEES

[Albert Bates Jr.](#), Construction/ International Dispute Resolution
[Tracey E. Diamond](#), Labor + Employment
[Matthew M. Greenberg](#), Private Equity
[Jeremy Heep](#), Business Litigation/ International Dispute Resolution
[Nanette C. Heide](#), Private Equity
[Thomas “Jeff” Jefferson IV](#), Private Equity
[Thao Le](#), Private Equity
[LuAnne Morrow](#), Intellectual Property
[Thomas M. Rose](#), Corporate
[Zachary Torres-Fowler](#), Construction/ International Dispute Resolution

Troutman Pepper Locke lawyers Albert Bates, Tracey Diamond, Matt Greenberg, Jeremy Heep, Nanette Heide, Jeff Jefferson, Thao Le, LuAnne Morrow, Tom Rose, and Zach Torres-Fowler will attend the IBA Annual Conference on November 2-7, 2025, in Toronto, Canada.

Nanette Heide will be a featured speaker at the conference, participating in a panel titled “[Navigating Franchise Investments: Legal Strategies for Private Equity in Franchise Transactions](#).” The panel will address the challenges legal advisors face due to private equity investments in franchise systems, focusing on legal considerations in franchise transactions, such as due diligence, regulatory risks, franchise agreement enforceability, and strategies for maximizing value, making it essential for attorneys advising private equity sponsors. Nanette will be joined in the discussion by Andraya Frith of Osler Hoskin & Harcourt and Marco Rizzi of Bratschi AG.

Zach Torres-Fowler will also be a featured speaker at the conference, participating in a panel titled “[Decarbonisation, Climate Change Resilience, and Adaptation Goals as Drivers of Regulatory Changes for Designing, Building, and Operating Infrastructure Projects](#).” The session will explore how climate change and the increasing risk of natural disasters are influencing infrastructure development policies, with regulatory reforms in some jurisdictions promoting climate resilience, adaptability, and decarbonization goals, and will discuss the impact of these changes on the design, construction, and operation of infrastructure projects. Zach will be joined in the discussion by Dr. Hermann Knott, Sarah Sinclair of MinterEllison, and Piergiorgio Zettera of Studio

Internazionale.

The IBA Annual Conference comprises 5,000+ attendees representing over 2,700 law firms, corporations, governments, and regulators from more than 130 jurisdictions.

To register for the conference, please visit the [IBA website](#).

To connect with our team, please email IBA@Troutman.com.

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