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The 2025-2026 Risk Agenda for Insurers

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The insurance regulatory and risk landscape was demanding in 2025 — and all signs point to 2026 being even more complex. Across all lines of insurance, insurers are being pulled in two directions at once:

- Innovate faster, and
- Tighten controls and costs under intensifying regulatory, geopolitical and economic pressure.

Risk and compliance functions are expected to be jointly strategic — supporting profitable growth, enabling technological innovation and satisfying increasingly aggressive regulation.

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